

SMALL BUSINESS

EXCHANGE

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The Entrepreneurial Ecosystem: Think Biology 101



Image Credit: Google Image

by **Caitlin Cain**, Region VI Advocate

An “entrepreneurial ecosystem” is more than a buzzword, it’s the coordination of like-minded entities, individuals, or institutions to form a network to help create, grow, and sustain business development. Understanding and sustaining the ecosystem is critical for the long-term viability of both businesses and the broader community.

“An entrepreneurial ecosystem? Reminds me of biology class,” one my colleagues commented.

Well, yes, that’s a great comparison. And like biology, we should not isolate individual parts, but consider how the individual components relate to the broader system. Sticking with the biology analogy, we wouldn’t try to prevent a heart attack by simply taking aspirin, right? We would instead assess our overall lifestyle patterns, making necessary adjustments to our diet, stress levels, exercise routine, etc. Cultivating a business environment is no different—you are assessing and strengthening a system, loosely characterized by accessibility to mentors, knowledge centers, like-minded partners (leadership), capital, workforce (talent), and the desirability of the city, town, or place in which you operate.

Over the last few years I have had the opportunity to both practice and study ecosystem formation in rural and urban areas. What I discovered is that some cities have utilized entrepreneurship as a redevelopment tool. These cities created an entrepreneurial movement by coupling engaged entrepreneurs with implementation-oriented entities; together they transformed their local economies.

For example, New Orleans went from being a declining urban economy to a hotbed of entrepreneurial activity because it embraced an ecosystem approach—addressing such things as place-based development, public/private partnerships, and access to capital. The city connected all the dots under the banner of entrepreneurship.

In fact, entrepreneurial thinking is slowly becoming part of the local culture and workforce. The work of organizations like IDEA Village has been pivotal. And more recently, Tulane University has taken big strides in creating a multidisciplinary entrepreneurial curriculum that focuses on the triple bottom line, accounting for companies’ social, economic, and environmental impact. Tulane graduates now include entrepreneurs who specialize in launching businesses that return profits to both the company and the local community.

Entrepreneurship is slowly becoming habitual and is now celebrated annually during New Orleans Entrepreneur Week (NOEW), just like JazzFest and Mardi Gras. New Orleans isn’t the only city that has figured out how to connect the dots. Cleveland, Boulder, St. Louis, and Philadelphia are just a few examples of cities that have reinvented themselves through entrepreneurship. In fact, I was recently invited to attend the first Business Development Week in Beaumont, Texas. I was blown away by the array of partnerships, the topics covered, the varied demographics of the participants, and the amount of energy and enthusiasm generated for entrepreneurship and for Beaumont itself during this one week. Hopefully, Beaumont will also be able to sustain the ecosystem it has only just started to foster.

Without a doubt, urban planners, economic developers, nonprofit leaders, business executives and now policymakers are beginning to understand the interconnectedness of ecosystem networks and community growth. This sort of awareness, coupled with longer-term vision, is all the more important as we consider how these networks must constantly evolve to meet the needs of the community.

Government tools have traditionally responded to specific impediments that affect the entrepreneurial environment—addressing discrete challenges associated with a particular industry, such as access to capital, workforce, infrastructure, taxes, or other policy. But if we are to transform entrepreneurial landscapes, it will only make sense if government’s role evolves from managing individual parts to supporting the broader system. In recent efforts like Startup America, government played the role of convener, bringing together entrepreneurs, nonprofit leaders, and public/private partnerships to brainstorm solutions to sustain and accelerate small business growth. (The Office of Advocacy took part in several Startup America roundtables on reducing barriers to entry and the like.)

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Awaiting The Court Ruling, A Consumer Guide To Health Reform Law



Image credit: Henry J. Kaiser Family Foundation

By **Mary Agnes Carey**, KHN Staff Writer

The Supreme Court is expected to rule within a week on some key constitutional challenges brought by states against the 2010 health care overhaul law. The decision will have sweeping ramifications for consumers, state officials, employers and health care providers, including hospitals and doctors.

While some of the key features don’t kick in until 2014, the still-controversial law has already altered the health care industry and established a number of consumer benefits.

Here’s an FAQ about some of the law’s provisions that are already up and running as well as major features of what’s to come, if the law stays in place.

I understand that the Supreme Court is reviewing the health law. Will the ruling change my current insurance?

The Supreme Court’s decision should have minimal impact on your current health insurance. But if the court strikes the law down, insurers might decide to change some provisions of your coverage that were mandated by the law, such as allowing an adult child to stay on your policy under age 26 and requiring insurers to provide some preventive services at no out-of-pocket-cost to you.

The lawsuit against the health law strikes at its key elements, including the “individual mandate,” a requirement that most Americans have health insurance by 2014 or pay a fine, and an expansion of the Medicaid program. The full impact won’t be

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Awaiting The Court Ruling

Continued from page 1

known until the court rules.

I don't have health insurance. Under the law, will I have to buy it and what happens if I don't?

Right now, you are not required to have health insurance. But beginning in 2014, most people will have to have it or pay a fine. For individuals, the penalty would start at \$95 a year, or up to 1 percent of income, whichever is greater, and rise to \$695, or 2.5 percent of income, by 2016.

For families the penalty would be \$2,085 or 2.5 percent of household income, whichever is greater by 2016 and beyond. The requirement to have coverage can be waived for several reasons, including financial hardship or religious beliefs.

Millions of additional people will qualify for Medicaid or federal subsidies to buy insurance under the law.

I get my health coverage at work and I'd like to keep my current plan. Will I be able to do that? How will my plan be affected by the health law?

If you get insurance through your job, it is likely to stay that way. But, just as before the law was passed, your employer is not obligated to keep the current plan and may change premiums, deductibles, co-pays and network coverage.

You may have seen some law-related changes already. For example, most plans now ban lifetime coverage limits and include a guarantee that an adult child up to age 26 who can't get health insurance at a job can stay on her parents' health plan.

What are some other parts of the law that are now in place?

You are likely to be eligible for preventive services with no out-of-pocket costs, such as breast cancer screenings and cholesterol tests.

Health plans can't cancel your coverage once you get sick – a practice known as "rescission" – unless you committed fraud when you applied for coverage.

Children with pre-existing conditions cannot be denied coverage (this will apply to adults in 2014).

Insurers will have to provide rebates to consumers if they spend less than 80 to 85 percent of premium dollars on medical care.

Some existing plans, if they haven't changed significantly since passage of the law, do not have to abide by certain parts of the law. For example, these "grandfathered" plans can still charge beneficiaries part of the cost for preventive services.

If you're currently in one of these plans, and your employer makes significant changes, such as raising your out-of-pocket costs, the plan would then have to abide by all aspects of the health law.

I want health insurance but I can't afford it. What will I do?

Depending on your income, you might be eligible for Medicaid, the state-federal program for the poor and disabled. Currently, in most states nonelderly adults without minor children don't qualify for Medicaid. But beginning in 2014, anyone with an income at or lower than 133 percent of the federal poverty level, (which currently would be \$14,856 for an individual or \$30,656 for a family of four) will be eligible for Medicaid (based on current poverty guidelines).

What if I make too much money for Medicaid but still can't afford to buy insurance?

You might be eligible for government subsidies to help you pay for private insurance sold in the state-based insurance marketplaces, called exchanges, slated to begin operation

in 2014. Exchanges will sell insurance plans to individuals and small businesses.

These premium subsidies will be available for individuals and families with incomes between 133 percent and 400 percent of the poverty level, or \$14,856 to \$44,680 for individuals and \$30,656 to \$92,200 for a family of four (based on current poverty guidelines).

Will it be easier for me to get coverage even if I have health problems?

Insurers will be barred from rejecting applicants based on health status once the exchanges are operating in 2014.

I own a small business. Will I have to buy health insurance for my workers?

No employer is required to provide insurance. But starting in 2014, businesses with 50 or more employees that don't provide health care coverage and have at least one full-time worker who receives subsidized coverage in the health insurance exchange will have to pay a fee of \$2,000 per full-time employee. The firm's first 30 workers would be excluded from the fee.

However, if you have a firm with 50 or fewer people you won't face any penalties.

In addition, if you own a small business, the health law offers a tax credit to help cover the cost. Employers with 25 or fewer full-time workers who earn an average yearly salary of \$50,000 or less today can get tax credits of up to 35 percent of the cost of premiums. The credit increases to 50 percent in 2014.

I'm over 65. How does the legislation affect seniors?

The law is narrowing a gap in the Medicare Part D prescription drug plan known as the "doughnut hole." That's when seniors who have paid a certain initial amount in prescription costs have to pay for all of their drug costs until they spend a total of \$4,700 for the year. Then the plan coverage begins again.

That coverage gap will be closed entirely by 2020. Seniors will still be responsible for 25 percent of their prescription drug costs.

The law also has expanded Medicare's coverage of preventive services, such as screenings for colon, prostate and breast cancer, which are now free to beneficiaries. Medicare will also pay for an annual wellness visit to the doctor.

The health law reduced the federal government's payments to Medicare Advantage plans, run by private insurers as an alternative to the traditional Medicare. Medicare Advantage costs more per beneficiary than traditional Medicare. Critics of those payment cuts say that could mean the private plans may not offer many extra benefits, such as free eyeglasses, hearing aids and gym memberships that they now provide.

Will I have to pay more for my health care because of the law?

No one knows for sure. Even supporters of the law acknowledge its steps to control health costs, such as incentives to coordinate care better, may take a while to show significant savings. Opponents say the law's additional coverage requirements will make health insurance more expensive for individuals and for the government.

That said, there are some new taxes and fees. For example, starting in 2013, individual with earnings above \$200,000 and married couples making more than \$250,000 will pay a Medicare payroll tax of 2.35 percent, up from the current 1.45 percent, on income over those thresholds. In addition, higher-income people will face a 3.8 percent tax on unearned income, such as dividends and interest.

Starting in 2018, the law will also impose a 40 percent excise tax on the portion of most employer-sponsored health coverage (excluding dental and vision) that exceeds \$10,200

a year and \$27,500 for families. The tax has been dubbed a "Cadillac" tax because it hits the most generous plans.

Has the law hit some bumps in the road?

Like any major piece of legislation, some aspects have not worked out as well as its authors intended.

For example, the law created high-risk insurance pools to help people purchase health insurance. But enrollment in the pools has been less than expected. As of March 31, 61,619 people had signed up for the high-risk pools, but the program, which began in June 2009, was initially expected to enroll between 200,000 to 400,000 people. The cost and the requirements have been difficult for some to meet.

For example, applicants must be uninsured for six months because of a pre-existing medical condition before they can join a pool. And because participants are sicker than the general population, the premiums are higher.

Enrollment has increased since the summer, after the premiums were lowered in some states by as much as 40 percent and some states stepped up advertising.

Another feature of the law that hasn't worked as envisioned is its long-term care provision. The Community Living Assistance Services and Supports program (CLASS Act) was designed for people to buy federally guaranteed insurance that would have helped consumers eventually cover some long-term-care costs. But last fall, federal officials effectively suspended the program even before it was slated to begin, saying they could not find a way to make it work financially.

Website: <http://www.kaiserhealthnews.org>

Source: © 2012 Henry J. Kaiser Family Foundation.

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CALIFORNIA SUB-BID REQUEST ADS

Request for UDBE Quotes
****This Project Has A 6.8% Udbe Goal****
I-10 Tippecanoe Interchange IMP Project Phase 1
SANBAG C12196
Loma Linda & San Bernardino
Bid Date: Thursday, June 26, 2012 @ 2:00 PM
Please respond by 5:00 p.m., June 25, 2012

We are seeking quotes from UDBE Subs and Suppliers for the following, but not limited to items of work: SWPPP, Erosion Control, Sweeping, Concrete Washout, Construction Area Signs, Barricades, Concrete Barrier, Pavement Marking & Striping, PCMS, K-Rail, Roadside signs, Sign Panels, Bridge removals, Clear & Grub, Excavation, Lead Compliance Plan, Rock Blanket, Fiber Rolls, Irrigation/Landscape, Aggregates, HMA, AC Dike, Tack Coat, Seal Joints, Grind Concrete, Piling, Structural/Minor Concrete, Drill & Bond Dowels, Bar Reinforcing Steel, Sign Structures, Pipe, Chain Link Fence, MBGR, Railing, Electrical, Trucking.

Coffman Specialties, Inc.
 9685 Via Excelencia, Ste 200 • San Diego, CA 92126
 Phone: 858-536-3100 • FAX 858-536-3131
 Contact: Maria Corrao
 Email: maria@coffmanspecialties.com

Coffman Specialties, Inc. is signatory to Operating Engineers, Laborers, Teamsters, Cement Masons and Carpenters unions. Quotations must be valid for the same duration as specified by the Owner for contract award. Insurance and 100% Payment & Performance Bonds will be required. We will provide assistance/advice with obtaining Bonds/Insurance/Credit. Waiver of Subrogation will be required. Plans are available through SANBAG and our San Diego Office. We are an EOE & seriously intend to negotiate with qualified firms. Non-UDBE Subs/Suppliers: Indicate 2nd tier UDBE participation offered on your quotation as it will be evaluated with your price.

E-mail inquiries/quotes to:
 maria@coffmanspecialties.com or
 Fax Quotes to Maria Corrao at (858) 586-0164

REQUEST FOR UDBE/DBE
 Subcontractors and Suppliers for:
Hwy 580 Livermore
Caltrans #04-3A9604
BID DATE: July 11, 2012 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, WPCP, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Cold Plane AC, Clearing & Grubbing, Lean Concrete Base, Tack Coat, Aluminum Sign, Roadside Sign, Fencing, Striping & Marking, Geosynthetic Pavement Interlayer, Concrete Pavement, Prime Coat and Construction Materials

O.C. Jones & Sons, Inc.
 1520 Fourth Street • Berkeley, CA 94710
 Phone: 510-526-3424 • FAX: 510-526-0990
 Contact: Donat Galicz
 An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage UDBE & DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oc/weekly_ads/index.php.

REQUEST FOR UDBE
 SUBCONTRACTORS AND SUPPLIERS
 FOR:
 Contra Costa County Public Works Dept.
 255 Glacier Drive, Martinez, CA
Project: Deer Valley Road
Safety Improvements
South of Chadbourne Road
Project No.: 0662-6R4030-12
Working Days: 25
Engineer's Est.: \$574,000
BID DATE: July 3, 2012 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, WPCP, Fencing, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, Cold Plane AC, Clearing & Grubbing, Lead Compliance Plan, Erosion Control, Striping, and Construction Materials

O.C. Jones & Sons, Inc.
 1520 Fourth St., • Berkeley, CA 94710
 Phone: 510-526-3424 • FAX: 510-526-0990
 Contact: Greg Souder
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REQUEST FOR DVBE & SBE
 Subcontractors and Suppliers for:
Watt Ave/US Route 50 Interchange
Improvements
County of Sacramento
Contract No. 4143
BID DATE: July 12, 2012 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, SWPPP, Sweeping, Storm Water Sampling & Analysis, Lead Compliance Plan, Fencing, Clearing & Grubbing, Structure Excavation, Erosion Control, AC Dike, Structural Concrete, Architectural Treatment, Bar Reinforcing Steel, Sign Structure, CIDH Concrete Pile, Minor Concrete, Interlocking Brick Pavers, MBGR, Concrete Barrier, Metal Railing, Cable Railing, Underground, Manhole, Construction Area signs, Striping & Marking, Portable Changeable Message Sign, Aluminum Sign, Roadside Sign, Delineator, Object Marker, Sound Wall (Masonry Block), Highway Planting & Irrigation, Electrical, Steel Piling, Slurry Seal, Micro-Surfacing, Import Borrow, Hand Railing, Railroad Crossings, Overhead Power Demolition, Tree Removal, Textured Paving, and Construction Materials

O.C. Jones & Sons, Inc.
 1520 Fourth Street • Berkeley, CA 94710
 Phone: 510-526-3424 • FAX: 510-526-0990
 Contact: Jean Sicard
 An Equal Opportunity Employer

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DVBE & SBE participation. Plans & Specs are available for viewing at our office.

PA Consulting Group, Inc. (PA) is seeking certified and qualified MBE, WBE or OBE subcontractors interested in providing services to assist the Los Angeles Department of Water and Power in Improving the Quality of the Customer Experience:

Solicitation Number: RFP 90060
Bid Due date: 7/11/2012 at 2:00pm.

Description of Work: Provide consulting services to LADWP to prepare specific plans and actions that LADWP would then execute to achieve the necessary process and organization changes, and develop key metrics to improve the quality of the customer experience. PA intends to subcontract all or part of the following areas requested in the RFP, as appropriate: Communications Plan & Messaging, Account Services Planning, Support of Customer Experience Improvement Project Team, Workforce Planning Design & Pilot, Field Service Process, Continuous Billing, Payment Options, Rebate Processing Assessment, No Consumption Water Meter Assessment, Interactive Voice Response (IVR) Modifications, First Contact Resolution Process. We are seeking one or more consultants to support the following tasks: Implementation analysis and identification of requirements, Change management with LADWP staff and LADWP's customers, Confirming/identifying systems implications associated with the system, Implementation plan and associated change management issues, Identifying and implementing performance and workload indicators, Organization and interfaces of more optimal ways of structuring CSD to, Improve customer service with the implementation of the new CIS, Additional analysis of options to ensure successful implementation of the new CIS and integration with the policies, processes and procedures, Communications strategy with LADWP staff, LADWP's customers, and other stakeholders.

Preferred Competencies: Experience with data gathering and collection, Proficient in using Excel, Quantitative analytical skills, Strong writing and oral communication skills, Knowledge of power and water utility industry in performance benchmarks/ metrics, Experience with comparative analysis.

If your firm would like a copy of the RFP or other information related to this opportunity, please contact PA Consulting. We are also willing to provide assistance to interested MBE/WBE/OBE subcontractors in obtaining bonds, lines of credit and/or insurance. If interested, please respond with qualifications by Friday, June 29, 2012 to the following address or fax:

Simon Witt
PA Consulting Group, Inc.
 One California Plaza
 300 S. Grand Avenue, Suite 3840
 Los Angeles, CA 90071
 Phone: 213-689-1515 Fax: 213-621-3082
 email: simon.witt@paconsulting.com

Think Biology 101

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But what other roles can government play to evolve with the changing landscape? Tune into this discussion by following us on our blog and Twitter (@AdvocacySBA). And post some of your own crazy ideas on how we can best construct entrepreneurial ecosystems.

Source: *The Small Business Advocate*

SMALL BUSINESS EXCHANGE

REQUEST FOR CERTIFIED UDBE
 SUBCONTRACTORS & SUPPLIERS FOR:
Iron Horse Trail
City of Livermore
Project #2010-40
Bid Date: June 26, 2012 @ 2:30 PM

Proposals requested for the following trades: Furnish & Place AC; Traffic Control; Fencing; Striping; Landscape & Irrigation; Erosion Control; Minor Concrete; Brick Surfacing; Electrical; Staking; AC Milling; Underground Pipe & Inlets; Trucking; Construction Supplies.

Plans are available to view at our office or your local plan room. Plans may also be purchased City of Livermore, 1052 So. Livermore Ave, Livermore, CA 94551.

Gordon N. Ball, Inc.
 333 Camille Avenue • Alamo, CA 94507
 Phone: 925-838-5675 • Fax: 925-838-0814
 Contact: Linda Brain
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Santa Clara Valley
Transportation Authority
Design-Build Contract DB1102F
Silicon Valley Berryessa Extension
Project C700

Procurement opportunities through Skanska-Shimmick-Herzog will be diverse and ongoing.

Please visit:
www.sshjv-c700.com

frequently to see procurement opportunities and project contacts in the Bid Packages folder. Plans, specs, drawings, etc. can be found on the procurement web site.

An Equal Opportunity Employer is requesting bids / quotations from all qualified LBE Sub-contractors and material suppliers for the following project:

City of San Francisco
Ellis O'Farrell Parking Corporation
For the Management and Operation of
Ellis O' Farrell Garage
Bid Date: June 26, 2012, 4:00 pm (PST)
Please Respond By:
June 21, 2012 12:00 pm (PST)

This request includes the following: Cleaning Supplies, Sweeping Services, Uniforms, Employment Services, Security Services, Office Supplies, Janitorial Services, Accounting Firms and Legal Firms

Bid documents can be viewed at or obtained from: www.sfmta.com

Central Parking System will assist interested LBE's in obtaining bonds, lines of credit and/or insurance if necessary. Central Parking System is an equal opportunity employer and sincerely encourages LBE Subcontractors and Suppliers participation on this project.

Central Parking SF

1750 Montgomery Street, 1st Floor
 San Francisco, CA 94111
 Phone: 415-835-9456 Fax: 415-277-0405
 Contact: Jeanette Walker • jwalker@parking.com

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CALIFORNIA SUB-BID REQUEST ADS

**MARTIN LUTHER KING, JR. MEDICAL CENTER
MULTI-SERVICE AMBULATORY CARE CENTER ("MACC")
LOS ANGELES, CA
INVITATION TO PREQUALIFY AND BID PACKAGE #7:**

McCARHY BUILDING COMPANIES, INC. is accepting Prequalification Questionnaires for upcoming competitive sealed bids for the following work categories: **16. Site Concrete 23. Finish Carpentry/Casework 26. Roofing 32. Ceramic Tile**

Project Scope: The proposed project includes construction of a new, fully built out 4-level, 138,000 square foot Multi- Service Ambulatory Care Center building. The new MACC Building will be physically connected on the ground floor to the existing North Support Building (NSB) to provide connectivity between the patient accessible support services in the NSB and clinical functions in the new MACC. The existing NSB is 51,700 square feet. Approximately 34,000 square feet of tenant improvements will be performed in the NSB to provide space for various MACC departments. There are also minor tenant improvements in the South Support Building (SSB). McCarthy received Notice to Proceed (NTP) from the County of Los Angeles on January 9, 2012. Early construction activities are in progress and the Project will have an approximate remaining duration of seventeen (17) months from bid date.

Bid Proposals will be received until 2:00 P.M. on Monday, June 25, 2012 at:

McCarthy Building Companies, Inc., Attn: Mr. Paul Brown
12021 S. Wilmington Ave., North Support Building 2nd Floor, Los Angeles, CA 90059
Emailed and faxed copies are acceptable.

At bid time all bidders, for any bid over \$100K, will be required to provide a **15% Bid Security (on the McCarthy Bid Bond Form provided in the Front Ends)**. Along with the Bid Bond, the following documents will be required at Bid Time: Bid Proposal completed on McCarthy's Bid Form, completed McCarthy Pre-Qualification Questionnaire, Bid Bond on McCarthy provided form. A 100% Performance and Payment Bond from an admitted surety will be required upon award of contract.

Bid documents are available from Davis Blueprint:

Main Office: 3205 N. Main Street, Los Angeles, CA 90031 | **T:** 323.225.7483 | **F:** 323.225.2622

Bid Documents may also be viewed online at <http://www.biddox.com/pnonline/>

Project Password: MLKMACCBP7 (case sensitive)

All bidders must have been prequalified by McCarthy for this project. Having prequalified for other McCarthy projects does not count. The Subcontractor's Pre-qualification Statement is specific for this project and is required at bid time.

In addition to the Subcontractor's Pre-qualification Statement, all Subcontractors must have Tier 1 prequalification approval prior to entering into a subcontract with McCarthy, please go to <https://prequalification.mccarthy.com> to start the Tier 1 prequalification process upon receipt of this notice.

Do not contact the County, Architect or any Consultants. All questions will be sent to Paul Brown or Ryan McGuire via fax (310-885-5856), or email (pbrown@mccarthy.com) or (rmcguire@mccarthy.com)

* -This is a best value selection. (i.e. award will be based upon price, qualifications, experience, schedule, claims history, safety and qualified Small Business Enterprise participation).

* - This is a Prevailing Wage Project. There is also a Community Workforce Agreement (CWA) in place.

* - A 100% Performance and Payment Bond from an admitted surety will be required upon award of contract for all trades.

* - McCarthy is signatory to union agreements with the Carpenters, Laborers, and Cement Masons. Subcontractors will comply with such labor agreements for all of Subcontractor's Work falling within the jurisdiction of such labor agreements. Subcontractor agrees to require its subcontractors and their subcontractors, if any, to be bound in a like manner.

* - McCarthy is an equal opportunity employer and encourages qualified Community Business Enterprises (CBE) which includes business enterprises owned by disabled veterans, disadvantaged business enterprises, and minority and

women-owned business enterprises. McCarthy also endeavors to hire Local Small Business Enterprises (Local SBE) businesses and Local Worker Hiring.

For assistance in obtaining bonds, lines of credit, or insurance, please visit the Los Angeles County Office of Small Business – Procurement Technical Assistance Center at laosb.org

McCarthy Building Companies, Inc.

12021 S. Wilmington Ave., North Support Bldg., 2nd Floor, Los Angeles, CA 90059

TEL: 310-884-9007 FAX: 310-885-5856

WE ARE AN EQUAL OPPORTUNITY EMPLOYER



Sub-Bids Requested From Qualified UDBe Subcontractors & Suppliers:

I-15/I-215 Interchange Improvements – Devore Design-Build Project In San Bernardino County

Contract No.: 08-OK7104, Project No.:0800003664

Subcontractor Proposals Due: August 22, 2012

The SGJV is interested in soliciting in Good Faith all subcontractors and suppliers, as well as certified UDBe companies for this project. Proposals are requested for supplies and services including, but not limited to: Biological Monitor, Storm Water Pollution Plan, Street Sweeping, Construction Area Signs, Traffic Control System, Temporary Fencing, Erosion Control, Temporary Traffic Stripe/Markings, Temporary Railing, Portable Changeable/ Message Signs, Temporary Crash Cushion Module, Metal Beam Guard Railing, Roadside Signs, Abandon Culvert, Cold Place Concrete Pavement, Concrete Barrier, Bridge Removal, Clearing and Grubbing, Roadway Excavation, Structure Excavation, Structure Excavation (Bridge), Structure Excavation (Retaining Wall), Structure Backfill, Sand Backfill, Imported Borrow, Rock Blanket, Erosion Control, Fiber Rolls, Corrugated Steel Pipe Conduit, Class 2 Aggregate Base, Lean Concrete Base, Hot Mix Asphalt, Place Hot Mix Asphalt Dike, Tack Coat, Concrete Pavement, Profile Grinding, Furnish & Drive Steel Pile, CIDH Concrete Piling, Prestressing CIP Concrete, Precast Concrete, Structural Concrete, Bridge Structural Concrete, Retaining Wall, Minor Concrete, Soundwall Barrier, PTFE Bearing, Joint Seal Assembly, Joint Seal, Bar Reinforcing Steel (Bridge), Bar Reinforcing Steel (Retaining Wall), Furnish Sign Structure, Install Sign Structure, Furnish Laminated Panel, Furnish Single Sheet Aluminum Sign, Metal (Barrier Mounted Sign), Roadside Sign, Install Sign, Alternative Pipe Culvert, Reinforced Concrete Pipe, Plastic Pipe, Corrugated Steel Pipe, Welded Steel Pipe Casing, Alternative Flared End Section, Irrigation and Landscaping, Rock Slope Protection, Slope Paving, Minor Concrete, Miscellaneous Metal, Miscellaneous Iron and Steel, Bridge Deck Drainage System, Chain Link Fence, Chain Link Railing, Pipe Handrail, Tubular Handrail, Concrete Barrier, Cable Railing, Transition Railing, Transition Railing, Terminal System, Crash Cushion, Aggregate Bases and Structural Backfill, Pavement Delineation, Concrete Barrier, Signal & Lighting, Lighting & Sign Illumination, Interconnection Conduit & Cable, Fiber Optic Conduit, Electric Service (Irrigation), Traffic Monitoring Station, Closed Circuit TV System, Ramp Metering System, Earth Retaining Structures.

In order to assist UDBe subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible.

If you are interested in submitting a proposal, and would like access to the Plans and Specifications, please visit the SGJV website and complete the contractor's questionnaire on the following website: www.usa.skanska.com/devoreinterchange

SKANSKA | GRANITE

a Joint Venture, in Association with **HNTB**

1995 Agua Mansa Road • Riverside, CA 92509-2405

Phone: (951) 684-5360 • Fax: (951) 788-2449

Contact Email: www.usa.skanska.com/devoreinterchange

Official Bid packages will be issued pending Prime Contractor selection, at which time the SGJV will assist qualified subcontractors in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. The SGJV insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. & general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers' Comp. Endorsements or waivers required are Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by SGJV. SGJV will pay bond premium up to 1%. SGJV is signatory to Operating Engineers, Laborers, Cement Masons Carpenters unions and Teamsters. Subcontractors must provide weekly, one (1) original and (1) copy of all certified payrolls, including non-performance, and fringe benefit statement if required by law or by the Prime Contract. All interested subcontractors, please indicate all lower tier UDBe participation offered on your quotation as it will be evaluated with your price. SGJV is an equal opportunity employer

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CALIFORNIA SUB-BID REQUEST ADS

BARNARD CONSTRUCTION COMPANY, INC. SBE OPPORTUNITIES

Barnard Construction Company, Inc., an Equal Opportunity Employer, is seeking quotes from interested and qualified Small Business Enterprises (SBE's) and other subcontractors and suppliers for the following:

PROJECT: Third St Light Rail Program Phase 2 – Union Square/Market Street Station
OWNER: San Francisco Municipal Transportation Agency
BID DATE: July 25, 2012 at 3:00 pm (PDT)

Firms that are certified by one of the following programs are qualified to help achieve the SBE participation goals established for this project (no other certifications qualify): California Unified Certification Program with USDOT "Federal Program", California Dept of General Services "State Program", or City/County of San Francisco LBE Program "City Program".

OPPORTUNITIES INCLUDE: Demolition, Site Security Fencing, Relocation of Utilities, Hazardous Waste Abatement, Trucking, Contaminated Waste Trucking and Disposal, Welding, Geotechnical Instrumentation, Electrical, Elevators, Security, Landscaping and Vegetation Relocation, Street Restoration, Temporary Office Install/Construction, Environmental Consulting, Steel Fabrication, Underpinning, Earthwork, Asphalt Paving, Traffic Control, Concrete Construction, Concrete Reinforcing, Ready-Mix Concrete Supply, Miscellaneous Surface Concrete, Shotcrete, Rock Mass Grouting, Jet Grouting, Surveying, Water Treatment Plant Installation, Surveying, Photography, Sanitation, Janitorial Services, Waste Removal, Materials Testing and Inspection, Pest Control, Video/Utility Inspection, Waterproofing, Aggregates and Other Construction Scopes (call and ask!)

PLANS AND SPECIFICATIONS:

To obtain electronic copies of the bid documents at no cost, please contact

Bernie Ancheta with SFMTA directly.
 Email request: Bernie.Ancheta@sfmta.com
 Phone request: (415) 701-4278
 Fax request: (415) 701-4300

Upon receipt of the project documents, please contact becky.turley@barnard-inc.com in our office for assistance in locating the information pertinent to your scope of work.

REQUEST FOR CERTIFIED UDBE SUBCONTRACTORS & SUPPLIERS FOR:

Gordon Valley Road Bridge #23C0269
County of Solano
Bid Date: June 26, 2012 @ 2:00 PM

Proposals requested for the following trades: **CAS, Fencing, Striping, Concrete Barrier, Rebar, MBGR, Furnish & Drive Pile, Underground, Furnish & Place AC, Geotextile Fabric, Misc. Metal, Traffic Control, Trucking and Construction Supplies.**

Plans are available to view at our office, your local plan room or at <http://www.co.solano.ca.us/>

Call for assistance in obtaining bonds, line of credit, and/or insurance.

Gordon N. Ball, Inc.

333 Camille Avenue • Alamo, CA 94507
 Phone: 925-838-5675 • Fax: 925-838-0814
Contact: Linda Brain

An Equal Opportunity Employer



Projec Name: 474 Natoma Street
Location: 474 Natoma Street
San Francisco, California

Bid Date: July 19, 2012 @ 2:00pm
Pre-Bid Conference: July 9, 2012 @ 9:30am
Location: 180 Hubbell Street, San Francisco, CA

Nibbi Brothers has been selected as the General Contractor for the 474 Natoma Street project and is requesting Window Washing Equipment bids (embeds will be installed per EBM drawings), from all qualified Subcontractors and Suppliers including those certified with the Office of the City Administrator (Successor Agency to SFRA). This project consists of 60 new construction apartments, common use areas, ground floor parking garage shared between the two residential buildings, and podium level courtyard. The mid-rise building is 85-foot tall concrete structure.

The Office of the City Administrator (Successor Agency to SFRA) participation goal has been established for this project at: 31% for MBE Subcontractors and 10% for WBE Subcontractors and we highly encourage all Office of the City Administrator (Successor Agency to SFRA) certified Subcontractors to bid.

To obtain bid and contract documents please email kristinn@nibbi.com.

FAX PROPOSALS TO NIBBI BROTHERS GENERAL CONTRACTORS AT: 415-241-2951 or email: scottc@nibbi.com.

For information regarding this project contact:

Nibbi Brothers General Contractors
415-863-1820 Phone 415-241-2951 Fax

Request For Qualified MBE/DBE Subcontractors & Suppliers for:

EBMUD -Leland Pressure Zone Improvements

Location: Walnut Creek, CA
Project No. 2025A
Bid Date: 6/27/12 @ 1:30 PM
Respond By: 12:00 PM

Work includes installation of 24" CML&C Water main piping and valves at Lacassie Avenue, Walnut Creek, CA. Also, work includes installation of 24" water main piping on Larkey Lane, Walnut Creek, CA. Work also includes similar pipeline work at Danville pump station in Alamo, CA. Sub-Bid and material quotations being requested include, but are not limited asphalt paving, owner/operator backhoe/excavator service, street striping, sand/gravel materials, trucking and asphalt sawcutting.

Pacific Mechanical Corporation

2501 Annalisa Drive • Concord, CA 94520
 Phone: (925) 827-4940 • Fax: (925) 827-0519
Contact: Sonja Mundy

Plans are available for viewing in our Concord Office. Call for Bonding/Insurance Assistance.

An Equal Opportunity Employer

Requesting Sub-Bids from Qualified City of Los Angeles MBE/WBE/OBE subcontractors – Trucking - Freight forwarding & delivery of product purchased as a result of the event below.

Event No. 3230

Sports/PE/Rec Play, Supplies and Accessories • Owner: City of Los Angeles

Bid Date & Time: 6/28/2012 @ 1:00 PM

For information on the availability of plans and specifications and the bidder's policy concerning assistance to subcontractors in obtaining bonds, lines of credit and/or insurance, please contact our office.

S&S Worldwide, Inc

75 Mill Street • Colchester, CT 06415
 Contact: Marie Hughes: 800-642-7354 x2613 • Carol Mares: 800-642-7354 x2255

NEW YORK SUB-BID REQUEST AD

BIDDING OPPORTUNITY
MBE, WBE & DBE CONTRACTORS AND VENDORS

Inviting qualified contractors, specifically MBE, WBE & DBE firms certified by the Division of Minority and Women's Business Development, Empire State Development Corporation (ESDC) to contact us regarding subcontracting opportunities in connection with heavy construction work.

The Work under this contract is located in Orange County and Dutchess County, New York. The work to be performed under this Contract may briefly be described as: providing all labor, equipment, material, superintendence and all incidentals, required or deemed necessary, for the excavation and the construction of Shafts 5B and 6B, Rondout – West Branch Bypass Tunnel, Delaware Aqueduct.

Contract BT-1
New York City Department of Environmental Protection (NYCDEP)

BID DATE: July 26, 2012 at 11:30 AM

Opportunities to participate exist in the following specific areas of utility work (water, storm, electrical) tree removal & protection, structure demolition, site clearing and grading, erosion and sediment control, maintenance of traffic, overhead power relocation, earth support systems, rock bolting, shotcreting, concrete, grouting, signalized turn lanes, hazardous material, remediation and disposal, asphalt pavement, striping, trucking, instrumentation, reinforcing steel, pumps/mechanical systems, water storage tanks, grouting, fencing, landscaping and seeding, security as well as surveying, engineering, photography, material testing and water treatment.

Any business seeking to participate as an MBE, WBE or DBE in the Contract must be certified by the Division of Minority and Women's Business Development, Empire State Development Corporation (ESDC) at the time the bidder or proposer submits its bid or proposal.

The Joint Venture has established an FTP site where potential bidders can view all plans and specifications for the project. Please contact **Jeanette Fahey** at (909) 594-0990 or Brett Campbell at (909) 594-0982 to receive instructions on accessing the FTP Site.

Shea Kiewit, JV

An EEO Employer
 (J.F. Shea Construction, Inc., and Kiewit Infrastructure Co.)
 667 Brea Canyon Road, Suite 22 • Walnut, CA 91789
 909-595-4397 • 909-869-9490 (fax)
Attn: Dennis Poulton
 EEO Officer

Looking for Sub Contractors, Vendors, and Suppliers?

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www.sbeinc.com

CALIFORNIA PUBLIC LEGAL NOTICE



GOLDEN GATE BRIDGE
HIGHWAY & TRANSPORTATION DISTRICT

NOTICE INVITING REQUEST FOR STATEMENT OF QUALIFICATIONS AND PROPOSALS

The Golden Gate Bridge, Highway and Transportation District (District) seeks proposals for **Request for Qualifications/Request for Proposals (RFQ/RFP) No. 2013-BT-1, Golden Gate Transit San Francisco Mid-Day Bus Parking Facility Design Services**. Interested qualified consulting engineering firms must submit sealed qualifications/ proposals to the Office of the Secretary of the District on **Tuesday, July 24, 2012, by 4:00 p.m., Pacific Standard Time**.

The RFQ/RFP Documents are available for download on the District's web site. To download the RFQ/RFP Documents, go to the District's web site home page at <http://www.goldengate.org>, click on Contract Opportunities, scroll down to Bus Division and look for RFQ/RFP No. 2013-BT-1.

The District hereby notifies all Proposers that it is the policy of the District to ensure nondiscrimination on the basis of race, color, national origin or sex in the award and administration of contracts. Proposers are strongly encouraged to obtain Disadvantaged Business Enterprise (DBE) participation on this project, although there is no contract-specific DBE goal. For DBE assistance, contact Gail Jackson, DBE Program Administrator, at (415) 257-4581.

To inspect and obtain the RFQ/RFP Documents, please contact the Office of the Secretary of the District, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, by telephone at (415) 923-2223, or by facsimile at (415) 923-2013 or by e-mail at districtsecretary@goldengate.org.

/s/ Janet S. Tarantino,
 Secretary of the District
 Dated: June 21, 2012
 6/21, 6/28/12
 CNS-2333115#

SMALL BUSINESS EXCHANGE

Visit www.sbeinc.com to download the latest SBE Newspaper and Newsletter



CALIFORNIA PUBLIC LEGAL NOTICES



CITY & COUNTY OF SAN FRANCISCO DEPARTMENT OF PUBLIC WORKS

Contract No. 3119V(R)
(ID No. FCP12083)

BOEDDEKER PARK AND CLUBHOUSE

Sealed bids will be received at 875 Stevenson Street, Room 420, San Francisco, California 94103 until **2:30 p.m. on July 11, 2012**, after which they will be publicly opened and read. Digital files of Bid Documents may be downloaded at no cost from the Department of Public Works (DPW) Electronic Bid Documents download site at <http://bsm.sfdpw.org/contractadmin>, or purchased on a CD format from 875 Stevenson St., RM 420, SF, CA 94103, telephone 415-554-6229, for a non-refundable \$15.00 fee paid by cash or check to "Department of Public Works".

Addenda and other bid changes will be distributed by email only to plan holders with email addresses, and will be posted on the Bids and Contracts page at the City's Office of Contract Administration website address: <http://mission.sfgov.org/OCABidPublication/>

The work includes demolition of the existing park and clubhouse to build a new clubhouse (over 4000 sf); play areas; basketball court; fitness areas; walking path; outdoor plazas; landscaping; lighting; outdoor furniture; fence; and other related work. The time allowed for completion is 400 consecutive calendar days. The Architect's estimate is in excess of \$4,700,000. For more information, contact the Project Manager, Jacob Gilchrist at (415) 581-2561.

Pursuant to San Francisco Administrative Code (SFAC) Section 6.25, "Clean Construction" is required for the performance of all work.

The Specifications include liquidated damages. Contract will be on a Lump Sum Bid Items basis. Progressive payments will be made.

Bid discounts may be applied as per SFAC Chapter 14B. Subcontracting goal is **23% LBE**. Call Amy McConnel at 415-252-2513 for details. In accordance with SFAC Chapter 14B re-

quirements, all bidders, except those who meet the exception noted below, shall submit documented good faith efforts with their bids and must achieve 80 out of 100 points to be deemed responsive. Bidders will receive 15 points for attending the pre-bid conference. Refer to HRC Form 2B for more details. Exception: Bidders who demonstrate that their total LBE participation exceeds the above subcontracting goal by 35% will not be required to meet the good faith efforts requirements.

A pre-bid conference will be held on **June 27, 2012, 11:00 a.m.**, at Boeddeker Clubhouse, 246 Eddy St., San Francisco.

For information on the City's Surety Bond Program, call Jennifer Elmore at (415) 217-6578.

A corporate surety bond or certified check for ten percent (10%) of the amount bid must accompany each bid. SFAC Sec. 6.22(A) requires all construction contracts awarded by the City and County of San Francisco to include performance and payment bonds for 100% of the contract award.

Class "B" license required to bid.

In accordance with SFAC Chapter 6, no bid is accepted and no contract in excess of \$400,000 is awarded by the City and County of San Francisco until such time as the General Manager of the Recreation and Park Department recommends the contract for award, and the Recreation and Park Commission then adopts a resolution awarding the Contract. Pursuant to Charter Sec. 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

Minimum wage rates for this project must comply with the current General Prevailing Wage as determined by the State Dept of Industrial Relations. Minimum wage rates other than applicable to General Prevailing Wage must comply with SFAC Chapter 12P, Minimum Compensation Ordinance.

Right reserved to reject any or all bids and waive any minor irregularities.

6/21/12
CNS-2334646#
SMALL BUSINESS EXCHANGE

tion Svcs., 5201 California Ave, Ste 250, Irvine, CA 92697 **beginning promptly at 10 AM.**

PROCEDURES: 6/25/12 at 2 PM, prequalification questionnaires are available electronically from UCI Design & Construction Svcs., 5201 California Ave, Ste 250, Irvine, CA 92697. Questionnaires must be received by **7/12/12 at 2 PM** only at UCI Design & Construction Svcs.

UCI reserves the right to reject any or all responses to this notice, to waive non-material irregularities, and to deem GCs prequalified to submit proposals for the project. To prequalify, GCs must agree to comply with all proposal conditions including state prevailing wages, 10% bid bond, 100% payment and performance bonds, and insurance reqs. A contract will be awarded to the contractor/architect team ("design builder") who offers UCI the best value. General Building "B" California Contractors License req'd.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy.

Contact David Donovan (949) 824-6582, ddonovan@uci.edu for the questionnaire.

For other opportunities:
www.designandconstruction.uci.edu

UNIVERSITY OF CALIFORNIA DAVIS HEALTH SYSTEM

ADVERTISEMENT FOR BIDS

Subject to conditions prescribed by the University of California, Davis Health System, sealed bids for Prime Trade Contract are invited for the following work:

PROJECT NO. 9559070 BGI AT UC DAVIS JOINT GENOMIC CENTER

The BGI at UC Davis Joint Genomic Center Project will be constructed by multiple prime trade contractors, each working under a separate contract or contracts with the University. This procurement is for a prime contractor to perform the work identified in the Bid Package listed below. The contractor who is awarded the contract will be referred to as a "Prime Trade Contractor." License requirements are stated in the Bid Package in accordance with California State Law.

Bid Package:

BP-01: General Construction (BR-1)

Estimated Construction Cost: \$900,000

License Class: B – General Building Contractor

Bidder Qualifications: To be eligible for consideration of award, bidders must have the minimum experience set forth in the Supplementary Instructions to Bidders. Bidders must submit the qualification documents as an attachment to the Bid Form.

A Mandatory Pre-Bid Conference and Job Walk will be conducted on Tuesday, June 26, 2012, at 10:00 AM.

Bids will be received only at: Facilities Design and Construction.

Bid Deadline: Sealed bids for bid package must be received on or before 11:00 AM, Wednesday, July 11, 2012.

As described in more detail in the bidding documents, significant features of this multiple prime contract method of constructing the project are as follows:

The University will award separate prime trade contracts to the various trades necessary to construct the entire project. The Prime Trade Contractor will be required to work at a project site shared by other Prime Trade Contractors and contractors ("Separate Contractor") hired by the University, to cooperate with such other contractors, and to coordinate its work with the work of the other contractors.

The Prime Trade Contractor will be required to perform its work in accordance with a Master Project Schedule to be developed, updated, and maintained by the University Representative after award of the Prime Trade Contract. The Prime Trade Contractor will be required to provide specified scheduling information necessary for the development, updating, and maintenance of the Master Project Schedule by the University Representative.

The Prime Trade Contractor will be required to commence its work on or after 08/02/2012.

The Prime Trade Contract must be fully completed on or before 06/13/2013.

The BGI at UC Davis Joint Genomic Center Project is the addition of a Genomics Sequencing Laboratory

into an existing occupied laboratory building located at 2921 Stockton Boulevard on the University of California Davis Medical Center Campus. This new laboratory is about 9,600 SF and is to include two open laboratory areas with laboratory support spaces to include: Gel Rooms, Fume Hoods and Cell Culture Rooms. Office support spaces to include: and open office area with coffee bar area. Exterior work to include removal and replacement of the roof and some concrete flatwork.

Bidding Documents will be available to Bidders beginning on **Friday, June 15, 2012** and will be issued only at:

Facilities Design & Construction
4800 2nd Avenue, Suite 3010,
Sacramento, CA 95817
Tel: 916-734-7024; Fax: 916-734-7751
www.ucdmc.ucdavis.edu/facilities/

Checks for a non-refundable fee will be required in the amount of **\$50.00** per set of Bidding Documents. Checks are to be made payable to "**The Regents of the University of California.**" The bidding documents are not to be returned.

Bids will not be accepted after the date and time stipulated above for Bid Package.

Bid Security in the amount of 10% of the Lump Sum Base Bid, excluding alternates, shall accompany each Bid. The Surety issuing the Bid Bond shall be on the Bid Deadline, **an admitted surety insurer (as defined in the California Code of Civil Procedure Section 995.120).**

All **Pre-Bid Conference and Job Walk** participants shall meet at Facilities Design and Construction, 4800 2nd Ave., Suite 3010, Sacramento, and must be present no later than the scheduled start time for the pre-bid conference and job walk in order to bid as a Prime Bidder. Bidders must attend both the Conference and the Job Walk in their entirety. For further information, contact University's Representative, Eduardo Avellaneda at 916-734-4712; efavellaneda@ucdavis.edu.

PARKING INSTRUCTIONS: Pre-Bid Conference and Job Walk attendees should plan to arrive at least 45 minutes prior to scheduled meeting time to arrange for parking. Limited 2-hour free parking is available (on a first-come, first-serve basis) in the front of the Facility Support Services Building (FSSB) located at 4800 2nd Avenue, Sacramento. Additional free parking is available at the Contractors Parking Lot on 2nd Avenue.

The successful Bidder and its Subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage rates at the location of the Work.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy.

THE REGENTS OF THE UNIVERSITY
OF CALIFORNIA

University of California, Davis Health System
June 2012

UC IRVINE

NOTICE INVITING GENERAL CONTRACTOR PREQUALIFICATION

Prequalification Questionnaires will be received by the **University of California, Irvine (UCI)** from General Contractors (GC) wishing to submit **DESIGN BUILD** proposals for the **CRAWFORD HALL RENOVATION & EXPANSION, PROJECT NO. 991028.**

Prequalification questionnaires will be accepted from contractors teamed with architects that have completed comparably sized design-build projects as described in the questionnaire.

DESCRIPTION: Demolish existing interior improvements and renovate approximately 14,000 sf in Crawford Hall for a new Weight Room and Academic Center. Weight Room includes installation of gym flooring; construction of 2 conference rooms, an ADA ramp, and glass doors at archway and entrance; new ceiling, lighting and flooring at lobby; and ADA compliant restrooms. Academic Center includes open ceiling, reuse of existing lighting and HVAC distribution, expansion into adjacent space, and new carpet. Project completion time: 300 Calendar Days

PROJECT DELIVERY: Design Build

ESTIMATED DESIGN AND CONSTRUCTION COST: \$1,388,000

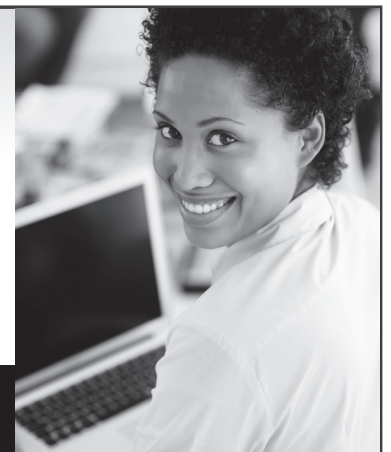
MANDATORY PREQUALIFICATION CONFERENCE: 6/28/12 at UCI Design & Construc-

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SAN FRANCISCO FICTITIOUS BUSINESS NAME

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343995-00

Fictitious Business Name(s):
1. Antique and Fashion Co.
 Address
417 Silver Avenue, San Francisco, CA 94112
 Full Name of Registrant
John K. Ng
 Address of Registrant
417 Silver Avenue, San Francisco, CA 94112

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **6/7/2012**.

Signed: **John K. Ng**

This statement was filed with the County Clerk of San Francisco County on **6/8/12**.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Jennifer Wong
 Deputy County Clerk
 6/8/12

6/14/12 + 6/21/12 + 6/28/12 + 7/5/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343693-00

Fictitious Business Name(s):
1. Antique Piano Atelier
 Address
1632 C Market Street, San Francisco, CA 94102
 Full Name of Registrant
Branislav Radakovic
 Address of Registrant
935 Geary Street #204, San Francisco, CA 94102

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/25/12**

Signed: **Branislav Radakovic**

This statement was filed with the County Clerk of San Francisco County on 5/25/12.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Maribel Jaldon
 Deputy County Clerk
 5/25/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343704-00

Fictitious Business Name(s):
1. Asian American Cultural Society of San Francisco
 Address
55 Fillmore Street, San Francisco, CA 94117
 Full Name of Registrant
Asian American Cultural Society of San Francisco
 Address of Registrant
55 Fillmore Street, San Francisco, CA 94117

This business is conducted by **a Corporation**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/8/2012**.

Signed: **Ricky T. Lau**

This statement was filed with the County Clerk of San Francisco County on 5/25/12.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Michael Jaldon
 Deputy County Clerk
 5/25/2012

5/31/12 + 6/7/12 + 6/14/12 + 6/21/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343674-00

Fictitious Business Name(s):
1. ETHOS
 Address
333 Sutter Street, San Francisco, CA 94108
 Full Name of Registrant
Rosetta S. Chung
 Address of Registrant
333 Sutter Street, San Francisco, CA 94108

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **Not Applicable**.

Signed: **Rosetta S. Chung**

This statement was filed with the County Clerk of San Francisco County on **5/24/12**.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Magdalena Zevallos
 Deputy County Clerk
 5/24/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343752-00

Fictitious Business Name(s):
1. Green Bay Builders
 Address
2448 Great Hwy, San Francisco, CA 94116
 Full Name of Registrant
Mario Fumes
 Address of Registrant
2448 Great Hwy, San Francisco, CA 94116

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/30/2012**.

Signed: **Mario Fumes**

This statement was filed with the County Clerk of San Francisco County on 5/30/12.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Magdalena Zevallos
 Deputy County Clerk
 5/30/2012

5/31/12 + 6/7/12 + 6/14/12 + 6/21/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343932-00

Fictitious Business Name(s):
1. NianTech Supply Company
 Address
282 St. Charles Avenue, San Francisco, CA 94132
 Full Name of Registrant
Kory Loucks-Powell
 Address of Registrant
282 St. Charles Avenue, San Francisco, CA 94132

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **N/A**

Signed: **Kory Loucks-Powell**

This statement was filed with the County Clerk of San Francisco County on 6/6/12.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Michael Jaldon
 Deputy County Clerk
 6/6/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343950-00

Fictitious Business Name(s):
1. Red Room
 Address
2120 Greenwich Street, San Francisco, CA 94123
 Full Name of Registrant
2120 Greenwich, Inc (CA)
 Address of Registrant
425 Bush Street, #444, San Francisco, CA 94108

This business is conducted by **A Corporation**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **n/a**.

Signed: **Franck Le Clerc**

This statement was filed with the County Clerk of San Francisco County on **6/7/12**.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Mariedyne L. Argente
 Deputy County Clerk
 6/7/12

6/14/12 + 6/21/12 + 6/28/12 + 7/5/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343456-00

Fictitious Business Name(s):
1. Ridin High Entertainment
 Address
1306 Palou Avenue, San Francisco, CA 94124
 Full Name of Registrant
Randy L. Brewster
 Address of Registrant
1306 Palou Avenue, San Francisco, CA 94124

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/16/12**

Signed: **Randy L. Brewster**

This statement was filed with the County Clerk of San Francisco County on 5/16/12.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Mariedyne L. Argente
 Deputy County Clerk
 5/16/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343898-00

Fictitious Business Name(s):
1. Successful Shiatsu
 Address
3735 Balboa Street, San Francisco, CA 94121
 Full Name of Registrant
Chen Xiao Wen
 Address of Registrant
778 40th Avenue, San Francisco, CA 94121

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **Not Applicable**.

Signed: **Chen Xiao Wen**

This statement was filed with the County Clerk of San Francisco County on 5/5/2012.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Michael Jaldon
 Deputy County Clerk
 6/5/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343400-00

Fictitious Business Name(s):
1. Wheels West
 Address
559 Valencia Street #60, San Francisco, CA 94110
 Full Name of Registrant
Garry W. Ellis
 Address of Registrant
559 Valencia Street #60, San Francisco, CA 94110

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/10/2012**.

Signed: **Garry W. Ellis**

This statement was filed with the County Clerk of San Francisco County on **5/11/12**.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Magdalena Zevallos
 Deputy County Clerk
 5/11/2012

6/7/12 + 6/14/12 + 6/21/12 + 6/28/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343803-00

Fictitious Business Name(s):
1. Yocup Yogurt
 Address
101 Spear Street, A10, San Francisco, CA 94105
 Full Name of Registrant
Young Soon Hwang
 Address of Registrant
2950 Ramona Street, Palo Alto, CA 94306

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/25/2012**.

Signed: **Young Soon Hwang**

This statement was filed with the County Clerk of San Francisco County on 5/31/2012.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Mariedyne L. Argente
 Deputy County Clerk
 5/31/2012

6/21/12 + 6/28/12 + 7/5/12 + 7/12/12

FICTITIOUS BUSINESS NAME STATEMENT

File No. A-0343803-00

Fictitious Business Name(s):
1. Yocup Yogurt
 Address
685 Market Street #130, San Francisco, CA 94105
 Full Name of Registrant
Young Soon Hwang
 Address of Registrant
2950 Ramona Street, Palo Alto, CA 94306

This business is conducted by **An Individual**.
 The registrant(s) commenced to transact business under the fictitious business name(s) listed above on **5/25/2012**.

Signed: **Young Soon Hwang**

This statement was filed with the County Clerk of San Francisco County on 5/31/2012.

Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law

Filed: Mariedyne L. Argente
 Deputy County Clerk
 5/31/2012

6/21/12 + 6/28/12 + 7/5/12 + 7/12/12

CHANGE OF NAME

CHANGE OF NAME

ORDER TO SHOW CAUSE FOR CHANGE OF NAME
 CASE NO. CNC 12-548710

PETITIONER OR ATTORNEY
Hsiang-ju Wang
 820 Jones St. Apt. 25
 San Francisco, CA 94109

TO ALL INTERESTED PERSONS:

1. Petitioner **Hsiang-ju Wang** for a decree changing names as follows:

Hsiang-ju Wang changed to **Audrey Hsiang-ju Wang**

2. THE COURT ORDERS that all persons interested in this matter shall appear before this court at the hearing indicated below to show cause, if any, why the petition for change of name should not be granted.

NOTICE OF HEARING

Date: **July 31, 2012** Time: **9:00 AM**
 Dept.: **514** Room: **514**

3. A copy of this Order to Show Cause shall be published in **Small Business Exchange**, at least once each week for four successive weeks prior to the date set for hearing on the petition in the **Small Business Exchange** newspaper of general circulation, printed in this county.

SUPERIOR COURT OF CALIFORNIA,
 COUNTY OF SAN FRANCISCO
400 MCALLISTER STREET
SAN FRANCISCO, CA 94102

ROSSALY DE LA VEGA, Clerk
 DATED - June 7, 2012

6/14/12 + 6/21/12 + 6/28/12 + 7/5/12

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1990

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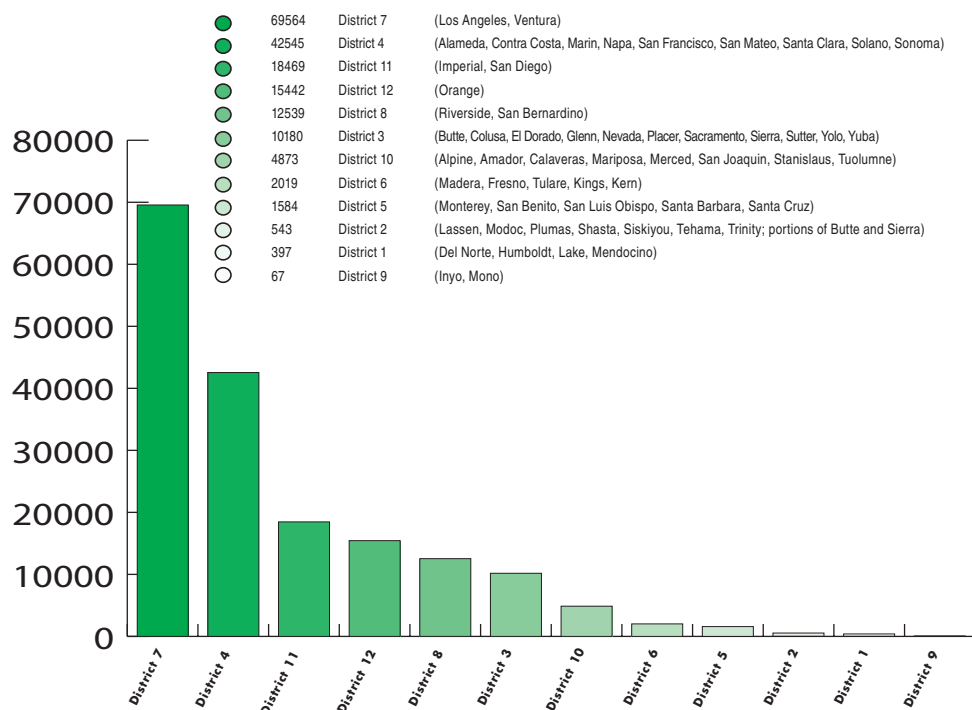
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